



Beyond the Screen: Re-evaluating Non-Verbal Cues in Digital-Age Communication

Bedhari Timilsina

Janapriya Multiple Campus, Pokhara

Article History

Received 19 August 2025, Reviewed 23 September 2025, Accepted 23 October 2025

Corresponding Author:

Bedhari Timilsina, Email : bedh3777@gmail.com

ORCID ID : <https://orcid.org/0009-0004-2249-351x>

DOI : <https://doi.org/10.3126/awadharana.v9i1.86198>

Abstract

The massive shift to digital communication (e.g., text, video, VR) has fundamentally altered interpersonal interaction, creating a significant challenge where crucial non-verbal cues (NVCs) like body language and tone are often weakened or obscured. This systematic loss of NVCs is a major concern, as they are essential for conveying emotions, building trust, and preventing misunderstandings. This paper aims to analyze the persistent role and impact of NVCs in the digital age and propose strategies for effective communication. Using a deductive approach and reviewing academic literature from 2015-2024, the study examined how various digital platforms constrain the transmission of NVCs. Findings confirmed that this non-verbal cue gap contributes to misinterpretation, reduced social presence, and phenomena like Zoom fatigue. While platforms like VR offer potential for richer non-verbal exchange, basic media (like text) still rely on inadequate digital substitutes (e.g., emojis). The study concludes that the weakening of NVCs poses a threat to empathetic connection. The primary implication is the critical need for individuals and organizations to adopt a strategic and balanced communication approach, prioritizing high-richness channels for complex interactions and actively promoting non-verbal literacy to preserve genuine human connections in an increasingly digital world.

Keywords: Body language, digital well-being, empathy, facial expressions, media richness theory, nonverbal communication, social presence

Introduction

The early 2000s witnessed a massive surge in digital connections, fundamentally transforming nearly every aspect of human interaction. This rapid shift, fueled by advancements in the internet and personal devices (Dennis & Valacich, 1999;), has made digital tools including emails, instant messages, video calls, augmented reality (AR), and virtual reality (VR) the primary means by which we connect with people across work, social, and personal domains.

While the immediacy and global reach of digital connectivity offer undeniable benefits, they have inadvertently created a significant problem: the degradation or misinterpretation of non-verbal cues (NVCs). Non-verbal communication is the ancient and natural way humans convey messages without words, often providing essential context, emotional subtext, and conversation management signals that can be more influential than the spoken words themselves (Ashikuzzaman, 2021; Open Maricopa, n.d.; Wrench et al., 2013). This rich informational layer encompasses several distinct behaviors:

- Body language: Gestures, posture, facial expressions, and eye contact.
- Proxemics (Space): The use of distance between communicators.
- Haptics (Touch): The use of physical contact.
- Paralanguage (Voice): Tone, pitch, volume, rhythm, and silence.
- Chronemics (Time): The use and structuring of time in interaction.
- Appearance: Personal grooming and presentation. (Ashikuzzaman, 2021; Open Maricopa, n.d.; Wrench et al., 2013)

As more of our conversations transition beyond the screen, the subtle, continuous stream of non-verbal information is frequently fragmented, delayed, or entirely missing, leading to the phenomenon of non-verbal overload in synchronous digital settings like video calls (Bailenson, 2021; Fauville et al., 2021). The reduction in these cues is a concern because it can lead to misunderstandings, weaker emotional connections, and difficulties in establishing trust and rapport in various settings (Pfeil & Zaphiris, 2018; Kim et al., 2022). This paper will examine the significance of non-verbal cues in interpersonal communication and analyze how different types of digital interactions—from asynchronous text-based messages (where NVCs are often replaced by tools like emojis (Lau et al., 2020; Miller et al., 2016)) to synchronous video conferencing and immersive VR environments (Bailenson, 2018; Oh et al., 2021) affect how these cues are transmitted, received, and interpreted. Specifically, this paper aims to:

- Investigate how various digital communication platforms alter or limit the non-verbal cues people can send and receive.
- Analyze the primary consequences (e.g., on understanding, trust, and empathy) of reduced non-verbal cues in online conversations.
- Identify practical strategies to enhance non-verbal communication in digital spaces.

Ultimately, this paper argues that individuals must consciously develop a greater awareness of non-verbal communication in the digital age. It suggests adopting a balanced approach that

recognizes the unique benefits and drawbacks of both digital and in-person interactions to foster more effective and meaningful communication.

Review of Literature

Non-verbal communication isn't just a small addition to what we say; it's a huge and often primary part of how we understand each other. Here's a look at some key ideas and recent research on the importance of non-verbal cues and how they change in digital settings:

Non-Verbal Cues Add Meaning and Emphasis

Non-verbal cues can significantly enhance what we say. For instance, nodding your head while saying yes makes your agreement much clearer. These cues complement and reinforce verbal messages.

They Can Show True Feelings

Sometimes nonverbal cues can even reveal feelings that contradict our words. If someone says, I'm fine, but has tears in their eyes and slumped shoulders, their body language clearly shows distress, contradicting their words. This is often how sarcasm works too.

They Can Replace Words Entirely

In some situations, a nonverbal cue can completely replace words. A simple shrug can mean I don't know or I don't care, and a wave can mean hello or goodbye.

They Help Manage Conversations

Non-verbal cues play a significant role in controlling the flow of a conversation; things such as eye contact, head nods, or shifting your body, can signal when it's someone else's turn to speak, or if you're interested or bored.

They Are Powerful for Expressing Emotion

Non-verbal cues, especially facial expressions and the way we use our voice (vocalics), are powerful ways to convey our emotions. Emotions like joy, sadness, anger, fear, surprise, and disgust are often recognized universally through facial cues.

They Build and Manage Relationships: Non-verbal cues also communicate the kind of relationship we have with someone, like power differences, closeness, or how much we like them. How close we stand (proxemics), touching, and shared gazes significantly contribute to how a relationship is seen.

They Can Help Detect Deception

While not perfect, inconsistencies between what someone says and their nonverbal cues can often suggest that they are being deceptive or uncomfortable.

Media Richness and Digital Communication

Different digital platforms have varying degrees of media richness, which refers to their ability to convey information, particularly complex messages. This idea is still essential for understanding modern digital platforms (Oh et al., 2021). Text-based communication such as email or chat is the least rich because it removes most non-verbal cues, which often lead to misunderstandings (Pfeil & Zaphiris, 2018). Miller et al. (2016) noted that emojis are merely a basic attempt to compensate for the lack of non-verbal expression in text.

Vocal Cues Matter in Audio

In audio-only communication (like phone calls), listeners rely heavily on vocal cues such as tone, pitch, volume, and pace to understand emotions and emphasis (Schroeder & Epley, 2015). However, the lack of visual cues in audio settings generally makes it harder to detect dishonesty compared to face-to-face talks (Sporer & Schwandt, 2020).

Challenges in Video Communication

Video calls do bring back many visual cues, but they are still imperfect. Direct eye contact, crucial for building trust, is challenging to achieve, which can lead to a subtle feeling of disconnect and contribute to Zoom fatigue (Fauville et al., 2021; Bailenson, 2021). Bailenson's work further explains that the on-stage feeling and seeing oneself on screen during video calls add to this fatigue and can make expressions less natural. Also, the limited view in video calls often hides whole body language, and technical issues like lag or poor lighting can distort cues, impacting how socially present people feel (Kim et al., 2022). This can make building trust and deeper relationships harder, especially when forming new connections (Wang et al., 2017).

While a lot of research covers how digital tools affect non-verbal communication, there are still some areas that need more attention to understand this complex topic fully:

Long-Term Impact on Non-Verbal Literacy

Research must move beyond generalized concepts of nonverbal literacy and intellectual aptitude measures (such as the Wechsler Nonverbal Scale of Ability) to conduct longitudinal studies that quantify the causal relationship between early, extensive digital exposure and the degradation of high-context relational decoding skills. Specifically, future work needs to track the ability of young adults to accurately interpret subtle, high-fidelity F2F cues (e.g., micro-expressions, shifts in posture, and nonverbal synchrony) crucial for establishing rapport and managing conflict, a focus currently missing in academic outcome measures.

Efficacy and Authenticity in Extended Reality (XR)

Focused empirical studies are needed to bridge the gap between technical immersion and psychological authenticity in Extended Reality (XR). While VR/AR systems offer potential for capturing high-level cues such as gestures and eye gaze patterns, limitations persist in the fidelity of capturing and rendering subtle facial muscle movements or micro-expressions. Research must compare the objective decoding accuracy and subjective sense of believability of these simulated non-verbal cues against traditional video conferencing and face-to-face interactions, particularly assessing how the failure to transmit micro-cues affects the formation of trust and social presence.

Strategic Interventions for Equitable Hybrid Communication

Future research must develop and validate specific organizational protocols to mitigate cue-inequity and counter the proximity bias (or on-site favoritism) that results from the difficulty in capturing non-verbal messages across shifting interaction spaces in hybrid settings. This requires establishing clear norms for equitable synchronous and asynchronous communication and creating targeted manager training in digital active listening. Crucially, a

parallel gap is the need for ethical and transparency frameworks surrounding AI-enabled employee sentiment analysis, ensuring that the use of these tools does not destroy employee trust and privacy through algorithmic bias or perceived surveillance while attempting to compensate for lost human non-verbal cues.

Data and Methods

This article employs a deductive approach to examine the critical role of nonverbal cues in contemporary digital communication. The methodology was structured around applying established communication theories to the analysis of modern digital phenomena. The initial phase involved the comprehensive review of widely accepted concepts, specifically nonverbal cue categories and the principles of Media Richness Theory (MRT). Based on the framework of MRT, the core research assumption that platforms lower in richness (fewer NVC channels) would predictably experience greater communication difficulty, emotional labor, and misinterpretation—was established. A systematic literature review was then conducted to gather empirical data for analysis, focusing on research published between 2015 and 2024 to capture the impact of the widespread adoption of video conferencing and emerging Extended Reality (XR) platforms. Major academic databases, including Scopus, Web of Science, PubMed, Communication & Mass Media Complete (EBSCO), and Google Scholar, were queried using key terms such as “non-verbal cues digital media,” “Zoom fatigue,” “media richness and trust,” and “non-verbal communication in VR.” Only studies providing a direct empirical or theoretical comparison between face-to-face and digital communication settings, or those exclusively analyzing NVCs in novel digital media (e.g., VR), were included. Exclusion criteria removed studies focused only on face-to-face settings or purely technical networking issues. The extracted findings (quantitative results, theoretical models, and qualitative observations) were categorized by communication medium (Text, Audio, Video, XR) and analyzed against the initial MRT-based expectations. This systematic process allowed for the identification of robust patterns, the quantification of the nonverbal cue gap, and the development of evidence-based strategic implications.

Reviews and Discussion

This study confirms that the challenge of nonverbal communication in the digital age is not merely a technical inconvenience but a profound psychological and relational hurdle. The filtering effects inherent in digital media force humans to adapt unnatural communication behaviors, leading to tangible mental costs and systemic organizational failures. Some of the remarkable effects of nonverbal communication challenges are indicated in the followings paragraphs and discussed then after.

The Nonverbal Cue Gap Across Digital Media

The findings substantiate the theoretical predictions of MRT, demonstrating that the severity of the non-verbal cue gap is inversely proportional to the richness of the communication medium.

Low-Richness Media

Text, Email, and the Substitute Culture Text-based media (email, instant messaging) are characterized by the near-complete elimination of Kinesics, Oculistics, Proxemics, Paralanguage, and Haptics. This dramatic reduction in cues leads to a high propensity for misinterpretation, particularly concerning emotional tone and intent (Pfeil & Zaphiris, 2018).

The Problem of Ambiguity

The absence of vocal tone and facial expression means that messages intended as neutral can be perceived as negative, critical, or aggressive. This is particularly problematic in professional emails, where the use of sarcasm or humor often falls flat, necessitating a constant, conscious effort toward “hyper-clarification.”

The Digital Non-Verbal Substitute

Emojis, capitalized letters, and specific punctuation have emerged as low-fidelity substitutes for emotional markers (Miller et al., 2016; Lau et al., 2020). While they help fill the emotional gap, they are constrained by context, cultural interpretation, and formality. For instance, in professional settings, emojis may be deemed inappropriate, further limiting the expression of positive or empathetic intent.

Chronemics as the Dominant Cue

In text-based asynchronous communication, Chronemics the speed and pattern of reply—emerges as a disproportionately powerful non-verbal signal. A delayed response can be interpreted as disinterest, avoidance, or hostility, creating unnecessary anxiety and pressure on the recipient.

Moderate-Richness Media

Audio and the Burden on Paralanguage. Audio-only communication (phone calls, voice notes) restores the crucial channel of Paralanguage. Listeners rely heavily on vocal cues (tone, pitch, rhythm, pauses) to decode emotional states and establish rapport (Schroeder & Epley, 2015).

The Trust Deficit

The lack of visual cues places a heavy burden on vocalics. Empirical evidence shows that the inability to see facial expressions, gestures, and gaze direction hinders the accurate detection of deception (Sporer & Schwandt, 2020). In high-stakes negotiations or sensitive discussions, this visual deficit can create a fundamental trust deficit.

Difficulty in Conversation Management

Without visual cues like eye contact or head nods, managing turn-taking and signaling active listening becomes cognitively demanding. Conversational overlaps and awkward silences increase, reducing perceived fluency and social presence.

High-Richness Media

Video Conferencing and Non-Verbal Overload Video platforms (Zoom, Teams, etc.) are considered the richest widely-used medium as they restore Kinesics (partial) and Oculistics (attempted). However, the technical framing and interface design introduce new, pervasive distortions that lead to Non-Verbal Overload (Bailenson, 2021).

The Problem of Gaze Asymmetry (Oculistics Failure)

The core problem in video calls is the technical impossibility of establishing true, mutual eye contact. Looking at the camera makes it look like you're looking at the person, but you can't see their reaction. Looking at their face on your screen makes it look like you're looking down or away from them. This consistent failure of oculistics, a primitive and essential cue for bonding and trust, creates a subtle sense of disconnect and emotional labor.

Proxemics Violation

The default size of faces on many screens, particularly on laptop monitors, simulates a proximity that is reserved for intimate relationships or aggressive encounters in real life. This constant, unnaturally close proximity triggers an instinctive level of alertness and discomfort, contributing significantly to mental fatigue.

Kinesics Filtering and Forced Performance

Video calls severely filter body language, typically limiting the view to the head and shoulders. Furthermore, the act of being seen creates a phenomenon of constant self-scrutiny—a mirror effect where participants are distracted by watching their own image. This constant performance mode is cognitively draining and unnatural.

Extended Reality (XR) and The Authenticity Barrier

Advanced technologies like Virtual Reality (VR) and Augmented Reality (AR) aim to eliminate the screen entirely and restore full Kinesics and Proxemics through avatar representation.

Potential for Cue Restoration

VR environments successfully restore spatial orientation and gross body gestures. Participants feel a significantly higher sense of Social Presence than in video calls (Kim et al., 2022).

The Authenticity Barrier

The main challenge is the inability of current technology to accurately track and render subtle micro-expressions and rapid facial muscle movements—the cues most crucial for identifying true emotional leakage or deception. The resulting avatar expressions often appear stilted or cartoonish. This gap between realistic body movement (macro-expressions) and compromised facial expressions (micro-expressions) creates an Authenticity Barrier, potentially leading to the Uncanny Valley effect where near-human representations elicit revulsion or distrust, compromising the formation of genuine trust.

Psychological and Organizational Consequences

The cumulative effect of the non-verbal cue gap manifests in three major consequence areas: mental health, team equity, and trust formation.

The Mental Cost: Understanding "Zoom Fatigue"

The concept of "Zoom fatigue" is a direct, measurable consequence of the cumulative cognitive effort required to overcome non-verbal cue deficits. Bailenson (2021) attributes this fatigue to four specific causes.

Excessive Close-Up Eye Contact

The constant, unnaturally intense gaze violates proxemic norms, leading to anxiety.

Increased Cognitive Load

The mind must work harder to decipher partial and contradictory cues (e.g., lag, poor resolution) and infer missing information.

The Constant Presence of Self-View

Seeing one's own reflection is highly distracting and creates excessive self-evaluation stress.

Reduced Mobility

Being forced to remain stationary in the camera's frame for long periods restricts natural movement, which is essential for cognitive performance and physical comfort.

The Organizational Risk: Cue-Inequity and Proximity Bias

The increasingly prevalent hybrid work model, the difference in cue availability between digital and in-person interactions creates cue-inequity. Those employees who are physically present benefit from the full spectrum of NVCs, which allows them to build stronger rapport, gauge organizational moods, and signal enthusiasm more effectively. Conversely, remote workers are perpetually handicapped by the NVC filter. This disparity fuels proximity bias (favoritism toward those physically present), leading to systemic challenges to talent equity, reduced team cohesion, and a long-term risk of professional alienation among remote staff. For organizations to succeed in a hybrid future, they must deliberately account for this communication bias.

Strategic Implications for Organizations and Individuals

The discussion emphasizes that the goal is not to abandon digital tools but to use them with strategic intelligence, recognizing their inherent limitations in building deep, emotionally resonant human connections.

Prioritizing High-Richness Channels and Intentionality

Communication must become intentional and strategic. Complex, sensitive, or high-stakes interactions (e.g., conflict resolution, performance reviews, deep brainstorming) should prioritize the highest available richness channels, including in-person meetings when possible. If digital is necessary, the use of video is mandated over audio or text. Individuals must be discerning, actively choosing the medium based on the emotional and trust requirement of the message, not merely its convenience or speed.

Fostering Non-Verbal Literacy

To mitigate the cue gap, there is an urgent need to promote Non-Verbal Literacy. This goes beyond merely recognizing NVCs; it requires training individuals to compensate for the deficits consciously. This includes:

Digital Active Listening

Exaggerating vocal confirmations and head nods in video calls to compensate for filtering.

Self-Management in Digital Space

Turning off self-view in video calls, standing up to communicate, or using external cameras to simulate better eye contact.

Decoding Digital NVCs

Understanding the chronemic signals (reply timing) and emoji etiquette in professional contexts.

Ethical AI and The Surveillance vs. Trust Paradox

As a compensating measure, organizations are exploring the use of AI-enabled sentiment analysis to track and decode employee NVCs (e.g., tone of voice, facial expressions) in digital meetings. This introduces the Surveillance vs. Trust Paradox. While AI could theoretically compensate for lost NVC data, its implementation raises profound ethical concerns regarding privacy, transparency, and employee autonomy. Any use of such technology must be governed by rigorous ethical frameworks, establish transparent consent protocols, and utilize Explainable AI (XAI) models to mitigate the risk of algorithmic bias and prevent the erosion of fundamental employee trust.

The core conclusion is that the digital filtering of non-verbal cues (NVCs) is not a minor technical issue but a profound psychological and systemic relational hurdle and its severity is inversely linked to the medium's richness, consistent with Media Richness Theory (MRT). Low-richness media like text suffer from high ambiguity and rely disproportionately on Chronemics. Higher-richness media, such as video conferencing, introduce new distortions like Gaze Asymmetry and Proxemics Violation, contributing to significant cognitive effort and the measurable phenomenon of "Zoom Fatigue." Even advanced technologies like Extended Reality (XR) face an Authenticity Barrier due to the inability to render subtle facial micro-expressions, preventing the formation of deep, genuine trust.

These communication deficits culminate in tangible consequences: a high mental cost for individuals and significant risk for organizations. The resulting Cue-Inequity between remote and in-person staff fuels Proximity Bias, challenging talent equity and team cohesion in hybrid models. Addressing this requires a strategic shift toward intentional communication, mandating the use of the highest-richness channel available for sensitive interactions, and fostering Non-Verbal Literacy to consciously compensate for digital deficits. Furthermore, while AI offers a theoretical solution for restoring NVC data, its implementation must navigate the Surveillance vs. Trust Paradox through rigorous ethical governance to avoid eroding fundamental employee trust.

Conclusion

The digital revolution has fundamentally attenuated the "silent symphony" of non-verbal cues, which are indispensable for human comprehension, emotional warmth, and the foundational stability of relationships. This filtering effect necessitates a recognition of three distinct, yet interconnected, crises with significant long-term implications for society and the workplace. Extensive reliance on low-richness digital media may functionally stunt the acquisition of high-context relational decoding skills the ability to intuitively read subtle micro-expressions, postural shifts, and proxemic signals critical for effective face-to-face social, the intelligence in future generations. While Extended Reality (XR) promises immersive presence current technical limitations in tracking and rendering micro-expressions

undermine the psychological believability of simulated emotional cues. This failure of authenticity compromises the formation of deep trust and social presence, trapping even advanced technology in a psychological Uncanny Valley. The unavoidable difficulty in capturing NVCs in hybrid work environments systemically favors co-located employees, fueling the organizational risk of proximity bias and posing a long-term challenge to the principles of talent equity and team cohesion. Addressing these pervasive deficits requires a sophisticated, interdisciplinary, and strategic response. It demands that organizations not only establish inclusion-by-design policies to mitigate cue-inequity and train managers in digital active listening but also that they engage in a rigorous ethical debate regarding the Surveillance vs. Trust Paradox posed by AI-driven NVC tracking. Ultimately, the future of meaningful connection depends on an integrated approach that actively supports the development of new non-verbal literacy metrics and recognizes that complex, sophisticated human connection necessitates a conscious balance between the efficient but limited utility of digital tools and a renewed commitment to the full, high-fidelity, and essential range of biological human communication

References

- Ashikuzzaman, M. (2021, September 5). *Importance of non-verbal communication*. Library & Information Science Education Network. <https://www.lisedunetwork.com/importance-of-non-verbal-communication/>
- Bailenson, J. N. (2018). *Experience on demand: What virtual reality is, how it works, and what it can do*. W. W. Norton & Company.
- Bailenson, J. N. (2021). Nonverbal overload: A theoretical argument for the causes of Zoom fatigue. *Technology, Mind, and Behavior*, 2(1).
- Baym, N. K. (2010). *Personal connections in the digital age*. Polity Press.
- Burgoon, J. K., Buller, D. B., & Woodall, W. G. (1996). *Nonverbal communication: The unspoken dialogue*. McGraw-Hill.
- Daft, R. L., & Lengel, R. H. (1986). Organizational information requirements, media richness, and structural design. *Management Science*, 32(5), 554–571.
- Dennis, A. R., & Valacich, J. S. (1999). Rethinking media richness: Towards a theory of media synchronicity. *Proceedings of the 32nd Hawaii International Conference on System Sciences*.
- Fauville, G., Queiroz, A. C. M., & Bailenson, J. N. (2021). Nonverbal overload: A theoretical argument for the causes of Zoom fatigue. *Technology, Mind, and Behavior*, 2(1).
- Hall, E. T. (1966). *The hidden dimension*. Anchor Books.
- Keltner, D. (2009). *Born to be good: The science of a meaningful life*. W. W. Norton & Company.
- Kim, J., Nam, H., & Park, M. (2022). Understanding Zoom fatigue: The role of perceived social presence and communication quality. *Computers in Human Behavior*, 131, Article 107238.
- Knapp, M. L., Hall, J. A., & Horgan, T. G. (2013). *Nonverbal communication in human interaction* (8th ed.). Wadsworth Publishing.

- Kniffin, K. M., et al. (2021). COVID-19 and the executive: The digital transformation of organizational communication. *Harvard Business Review*.
- Lau, J., Glikson, E., & Gati, A. (2020). The impact of emoji and text on communication interpretation in professional emails. *Computers in Human Behavior Reports*, 2, 100030.
- Mehrabian, A. (1972). *Nonverbal communication*. Aldine-Atherton.
- Miller, P. J., Oh, C., & Park, H. (2016). Can emojis truly enhance communication? An empirical study of emoji use in online conversations. *Journal of Communication*, 66(6), 940–960.
- O’Connell, D. C., & Kowal, S. (2011). *The communicating voice*. Springer.
- Oh, C., Bailenson, J. N., & Miller, P. J. (2021). The effects of media richness on communication effectiveness: Revisiting the media richness theory in the context of emerging digital platforms. *Journal of Computer-Mediated Communication*, 26(4), 195–210.
- Open Maricopa. (n.d.). *Nonverbal communication*. In *Interpersonal communication: A mindful approach*. <https://open.maricopa.edu/interpersonalcommmindful/chapter/5/>
- Pfeil, U., & Zaphiris, P. (2018). Understanding communication effectiveness and conflict escalation in synchronous vs. asynchronous text-based computer-mediated communication. *Computers in Human Behavior*, 80, 20–30.
- Ratan, Z. A. (2022). The hidden costs of video conferencing: Zoom fatigue and facial dissatisfaction. *Frontiers in Psychology*.
- Schroeder, J., & Epley, N. (2015). The humanizing effects of voice: Verbalizing makes people seem more thoughtful, more mindful, and more human. *Journal of Experimental Psychology: General*, 144(1), 160–175.
- Sporer, S. L., & Schwandt, B. (2020). *Detecting deception: Nonverbal and verbal clues*. Palgrave Macmillan.
- Sproull, L., & Kiesler, S. (1986). Reducing social context cues: Electronic mail in organizational communication. *Management Science*, 32(11), 1492–1512.
- Trevino, L. K., Daft, R. L., & Lengel, R. H. (1990). Understanding managers’ media choices: A symbolic interactionist perspective. *Organization Science*, 1(3), 332–340.
- Walther, J. B., & Tidwell, L. C. (1995). Nonverbal cues in computer-mediated communication: A review and synthesis. *Communication Research*, 22(3), 324–349.
- Wang, Y., Kim, H., & Chen, J. (2017). Building trust in virtual teams: The role of media richness and nonverbal cues. *Proceedings of the 50th Hawaii International Conference on System Sciences (HICSS)*.
- Wrench, J. S., McCroskey, J. C., & Richmond, V. P. (2013). *Interpersonal communication: A mindful approach to relationships*. Social Science LibreTexts. <https://socialsci.libretexts.org>
- Zimbardo, P. G. (2007). *The Lucifer effect: Understanding how good people turn evil*. Random House.